Alice Springs
Alcohol Management Plan
2015-2017

Living responsibly with alcohol in Alice Springs - in a safe and healthy community
Acknowledgements

I would like to acknowledge the work and effort put in by a number of people over the last 12 to 18 months, into the development of the Alice Springs Alcohol Management Plan (AMP) for 2015-2017.

In particular I would like to acknowledge the Traditional Owners of Alice Springs, the members of the Alcohol Reference Group as well as the many stakeholders and community members that provided input, contributed ideas and solutions to reducing alcohol harms in Alice Springs and to the drafting of this AMP.

I would also like to acknowledge the work of the staff of the Department of Business for the support and assistance in this process.

This AMP was developed through reviewing the effectiveness of existing alcohol measures in place in Alice Springs, relevant literature as well as looking at what has been working elsewhere. It was also developed through a staged consultation approach, which involved consultation with a range of stakeholder groups, government departments as well as the community.

Alice Springs has a long and proud history in addressing alcohol harms and tackling alcohol abuse. This includes being a leader in trialling new approaches, such as the first regional centre AMP, and a number of supply restrictions as well as innovative treatment programs such as the Safe and Sober program.

The AMP includes a number of key themes. These include amongst others:

- Promoting Alice as a harmonious community with cultural connectedness and pride
- Strengthening the capacity and capability of young people to live safely with alcohol and to make positive life choices
- Making public areas a safe place for everyone.

This AMP builds on the good work that has previously been undertaken by business and community stakeholders as well as community members in Alice Springs.

I invite you to read, and to contribute to the ongoing development and implementation of the attached AMP for Alice Springs.

Damien Ryan

Chairperson of the Alice Springs Alcohol Reference Group
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1. Introduction

Alcohol misuse and tackling alcohol related harms such as short and long term health harms; anti-social behaviour, community safety and family violence; and the impacts of these harms on the people who live, work, visit and do business in Alice Springs has been a central issue for the Alice Springs community for a number of years. The community of Alice Springs has a long history of being proactive in tackling alcohol misuse, with a number of alcohol measures over the years being put in place to reduce alcohol harms.

These include amongst others:

- Liquor Restrictions – initially introduced as a 12 months trial in 2002 and then from 2003 onwards via Licensing Commission decisions with various changed arrangements and through a Supply Plan in 2006. Restrictions include reduction in hours of take away sales; restrictions on the type of alcohol and the level of alcohol content sold, including times of sale; and restrictions on problem products such as cask wine and fortified wine.
- Suspension on Take Away licences - 2006.
- Alice Springs declared a dry town – 2007 under the NT Liquor Act Public Restricted Areas.
- Alice Springs Transformation Plan, aimed at expanding social support services and reduce homelessness through housing and infrastructure upgrades – 2009.
- Visitor Accommodation Centre built.
- Buy back of some liquor licenses - Hoppy’s Cash Store; and BP, the Gap – 2010.
- Declared Precinct Area established covering on premises liquor outlets in Alice Springs CBD and entertainment area – enabling bans issued by police up to 48 hours or courts up to 12 months, to be placed on people who cause anti-social behaviour and alcohol related violence in or outside on premise liquor outlets, from entering a licensed venue or number of licensed venues or the whole precinct area – 2010.
- Trialling of electronic I.D scanning systems for on-premises at a few liquor outlets - 2011.
- Banned Drinkers Register – mid 2011 to late 2012.
- Alcohol Mandatory Treatment introduced in Alice Springs 2013.
- Temporary Beat Locations and Lockouts police outside of take away liquor outlets – from Feb 2014.
- A range of other community education, treatment and harm reduction measures such as community patrols, a Sobering up Shelter and major event management have been introduced over the years.
2. The Alcohol Management Plan

The first Alcohol Management Plan (AMP), an integrated plan, developed to provide local solutions to alcohol related harms in Alice Springs was developed in 2006. Since then the AMP has been updated a number of times.

In November 2013 the then NT Minister for Alcohol Policy appointed an Alcohol Reference Group (ARG) made up of community members, community organisations, industry and other stakeholders to develop a new Alcohol Management Plan for Alice Springs. Attachment A- lists the members of the ARG and Attachment B, the Terms of Reference for the Group.

What is an Alcohol Management Plan?

Alcohol Management Plans (AMPs) aim to deliver local responses to alcohol issues within a local community or region. AMPs recognise that alcohol problems are not the same in every part of the Territory. Communities can have different priorities that require different solutions, with strategies being tailored to meet local conditions and circumstances.

AMPs aim to:

- Reduce the level of alcohol consumption – leading to a reduction in health, social and economic harms and costs.
- Improve community safety – enabling people to feel safe and use public spaces free from disturbance by people affected by alcohol.
- Improve health outcomes – including reducing the number of deaths, injuries and chronic disease associated with alcohol misuse.
- Reduce the harm – create health and wellbeing pathways for people with alcohol problems and their families.
- Reduce the demand – change the culture of drinking and the way people drink.

AMPs are based on principles of harm minimisation. These principles acknowledge that alcohol is a legitimate activity but that consumption can be done in a safer way. AMPs aim to minimise the nature and extent of harm caused by the consumption of alcohol through an integrated approach which includes supply, demand and harm reduction strategies.

Demand reduction aims to change individual attitudes, personal knowledge and behaviours to drink alcohol. It also looks at changing the community’s tolerance of irresponsible and risky drinking patterns.

Harm reduction aims to influence safe drinking choices and drinking environments to reduce harm to individuals and the community through the provision of interventions that prevent further harm.

Supply reduction aims to reduce alcohol consumption and related harm by managing availability, accessibility and convenience of alcohol supply.

AMPs are flexible living plans that are able to respond to changing circumstances, emerging community needs and concerns as well as to evidence of measures that prove the most effective to curb alcohol misuse.
3. Governance and monitoring of the Alice Springs AMP

An Alcohol Reference Group (ARG) has been established in Alice Springs to facilitate community participation, to provide channels of communication across the community and with Government and other stakeholders and to ensure ongoing monitoring, implementation, updating and review of the AMP and any emerging alcohol harms.

The progress and impact of the AMP will be measured through regular monitoring of alcohol harm indicators such as wholesale supply data, crime data such as alcohol related assaults and Hospital Emergency Department data etc. It will also be measured through success measures detailed in each of the strategies in the Alice Springs AMP.

4. Alcohol Harms in Alice Springs

Recent data shows progress in reducing alcohol harms. While people in Alice Springs drink alcohol at a higher per capita level than the national average, (Australian average is 9.7 litres pure alcohol consumption per person, NT is over 13 litres) significant progress has been made in reducing alcohol harms.

From the 2006 calendar year, when the AMP and Supply Plan for Alice Springs was put in place, until the 2014 calendar year the wholesale alcohol supply reduced in Alice Springs by 28%. During the 2014 calendar year the total wholesale supply decreased by 10%.

Over the last 12 months from 1 June 2014 to the 31 May 2015 there has been a reduction in the level of alcohol assaults in Alice Springs compared to the previous 12 months of 22.2%. The level of alcohol related family violence assaults for the same 12 months period as compared to the previous 12 months has also decreased by 23.2%. However more needs to be done to reduce alcohol related harms in Alice Springs and to improve community safety and community wellbeing.

5. Vision

The aim / vision of the Alice Springs AMP is -

‘Living responsibly with alcohol in Alice Springs - in a safe and healthy community’

6. Key Goal Areas

Supply Reduction

Goal Area One

Maintain and strengthen supply measures that are effective in reducing harm

Strategies

1.1: Maintain the Temporary Beat Location (TBL) system on all takeaway outlets.
1.2: Alternative to Strategy 1.1, use a point of sale identification system to enforce the same takeaway alcohol restrictions as the current TBL system that includes supply restrictions, Alcohol Protection Orders (APO), prohibition orders and alcohol-related Domestic Violence Orders (DVO).

1.3: Support strategy 1.2 with targeted Temporary Beat Location operations.

1.4: Tackle illegal alcohol supply.

1.5: Monitor effectiveness and keep abreast of supply measures in reducing alcohol-related harms.

1.6 Establish an effective Liquor Accord to address alcohol-related harm and supply issues.

1.7 Establish communication and engagement between the ARG and the Alice Springs Liquor Accord and stakeholders.

**Demand Reduction**

**Goal Area Two**

Promote Alice Springs as a harmonious community with cultural connectedness and pride.

**Strategies**

2.1: Address alcohol misuse as a whole of community issue through social marketing and targeted community education.

2.2: Encourage and allow Aboriginal leadership to provide solutions.

**Goal Area Three**

Strengthen the capacity and capability of young people to live safely with alcohol and to make positive life choices

**Strategies**

3.1: Foster healthy pregnancy and development in early childhood to reduce risk of addiction in later life.

3.2: Break the cycle of vulnerability to alcohol and substance misuse amongst young people, through prevention, and early intervention programs.

3.3: Develop a best practice family care model for young people with a substance misuse problem who are at risk of contact with the justice system.

3.4: Develop a specialist court list for young people with substance misuse problems and care and protection issues.

**Goal Area Four**

Improve treatment and care pathways for people with alcohol and substance misuse problems.
Strategies

4.1: Develop an integrated framework for delivering coordinated alcohol and other drugs services in Alice Springs.

4.2: Work with government to include addressing family and domestic violence in an integrated response to Alcohol and Other Drugs Services.

4.3: Improve options available in Central Australia for continuing care and aftercare, particularly for those returning from Alice Springs to remote communities.

4.4: Improved options for rehabilitation and aftercare accommodation.

Harm Reduction

Goal Area Five

Make public areas safe places for everyone to use.

Strategies

5.1: Enhance return to country for visitors.

5.2: Address the issue of at risk and unsupervised young people in the town at night.

5.3: Maintain and strengthen a coordinated response amongst organisations working with intoxicated people in public places.

5.4: Maintain a coordinated response to the management of special events in Alice Springs.

Goal Area Six

Work with remote communities and town camps to ensure local Alcohol Management Plans address issues impacting on Alice Springs.

Strategies

6.1: Establish links with and between Alcohol Management Plans in remote communities and town camps.

6.2: Support and acknowledge the alcohol management research and planning project being undertaken across town camps.

Governance, Communication, Monitoring and Evaluation

Goal Area Seven

Effective governance and evaluation of the Alcohol Management Plan.

Strategies

7.1 Establish effective governance of the Alice Springs Alcohol Management Plan.

7.2: Establish a clear process for ongoing review and evaluation of the Alcohol Management Plan that is accountable to government and the residents of Alice Springs.
7. **Alice Springs Alcohol Management Plan Action Plan**

**Supply Reduction**

**Goal Area One: Maintain and strengthen supply measures that are effective in reducing harm**

<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
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<tbody>
<tr>
<td>1.1</td>
<td>Maintain the Temporary Beat Location (TBL) system on all takeaway liquor outlets</td>
<td>a) Government commitment to resource TBLs until action 1.3 is in place</td>
<td><strong>Lead:</strong> NT Police</td>
<td>NT Police stationed outside all takeaway outlets leading to a reduction in alcohol-related crime.</td>
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<td>b) NT Police to provide regular reports and seek feedback from the ARG on TBLs, policing activities and any proposed changes</td>
<td><strong>Lead:</strong> NT Police Associated: Alcohol Reference Group</td>
<td>Regular reports provided to the ARG by NT Police on the impact of Police activities and any proposed changes.</td>
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<td></td>
<td>c) Provide the evidence of the effectiveness of the TBL strategy in order to maintain broader community support. Evidence to include police, health, ambulance, women shelter, child protection, wholesale supply, education and justice data.</td>
<td><strong>Lead:</strong> NT Police Associated: ARG, Liquor Accord, Dept. of Business, DCF and DoH</td>
<td>The community’s current attitude demonstrates change towards the operation of TBLs, resulting in less complaints against TBLs.</td>
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<td>1.2</td>
<td>Alternative to Strategy 1.1, use a point of sale identification system to enforce the same takeaway alcohol restrictions as the current TBL system that includes supply restrictions, Alcohol Protection Orders (APO), prohibition orders and alcohol-related</td>
<td>a) Advocate to government, should Strategy 1.1 not be able to be maintained, to seek commitment that Strategy 1.2 be put in place.</td>
<td>Lead: Dept. of Business Associated: NT Police, Licensees</td>
<td>Government’s endorsement towards a new policy proposal outlining a system that supports strategy 1.2</td>
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<td>b) Following agreement to proceed with 1.2, work with Dept of Business and NT Police to develop an implementation plan for the point of sale identification system to enforce supply restrictions, APOs, prohibition orders and alcohol-related DVOs.</td>
<td>Lead: Dept. of Business Associated: NT Police, Licensees</td>
<td>A fully implemented fair and sustainable system that controls supply to unauthorised person(s) and reduces alcohol-related harm.</td>
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<td>c) Plan to include exploring changes to the NT Liquor Act, in respect of Alcohol Protected Areas, 2 Km law and loitering in and around licensed premises, - to formalise these enforcement measures and to strengthen harm reduction through limiting supply.</td>
<td>Lead: Depart of Business Associated: NT Police, Aboriginal organisations</td>
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<td>Domestic Violence Orders (DVO)</td>
<td>d) Seek agreement from the Department of Business – Licensing NT and the NT Police to use the ARG as a key forum for discussing emerging alcohol harms and potential supply responses</td>
<td><strong>Lead:</strong> Alcohol Reference Group <strong>Associated:</strong> NT Police, Dept. of Business</td>
<td>Regular presentations provided by DoB and NTP at ARG meetings that provides intelligence on alcohol harms and supply issues.</td>
<td>July 2015–December 2016</td>
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<tr>
<td>1.3 Support Strategy 1.2 with targeted Temporary Beat Location operations</td>
<td>a) Targeted TBLs, only in conjunction with strategy 1.2, to target identified hot spot areas and special events.</td>
<td><strong>Lead:</strong> NT Police <strong>Associated:</strong> Licensees</td>
<td>NT Police are stationed outside takeaway outlets in response to targeting hot spots and special events.</td>
<td>July 2015–December 2017</td>
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<td></td>
<td>b) Note if Strategy 1.2 is adopted, actions under Strategy 1.1 – 1.1b, 1.1c, 1.1d will apply to this strategy.</td>
<td>See 1.1b, 1.1c,1.1d</td>
<td>See 1.1b, 1.1c,1.1d</td>
<td>Ongoing</td>
</tr>
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<td>1.4 Tackle illegal alcohol supply</td>
<td>a) NT Police to maintain an effective strategy for tackling illegal supply.</td>
<td><strong>Lead:</strong> NT Police <strong>Associated:</strong> Dept. of Business, AoD sector, Licensees; Aboriginal organisations,</td>
<td>Reduction in illegal supply operations in Alice Springs.</td>
<td>July 2015</td>
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<td>b) Develop a community education and awareness campaign with police and other stakeholders, including a system for reporting incidents of illegal supply.</td>
<td><strong>Lead:</strong> NT Police <strong>Associated:</strong> Dept. of Business, AOD sector, Licensees; Aboriginal organisations,</td>
<td>Reduction in illegal supply operations in Alice Springs.</td>
<td>October 2015</td>
</tr>
<tr>
<td>1.5 Monitor effectiveness and keep abreast of supply measures in reducing</td>
<td>a) Use the Alcohol Reference Group as a key forum to discuss emerging harms and potential supply responses</td>
<td><strong>Lead:</strong> Alcohol Reference Group <strong>Associated:</strong> Dept. of Business, NT Police, Licensees, AoD Sector, Research bodies</td>
<td>Supply measures in place that lead to a reduction in alcohol–related harms.</td>
<td>Ongoing</td>
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| alcohol-related harms | b) Monitor through regular alcohol data reports, such as Hospital Emergency Department data, Wholesale supply and alcohol related assaults data | **Lead**: ARG  
**Associated**: Dept. of Business | Presentation of alcohol data at least biannual at an Alcohol Reference Group meeting | Ongoing |
| | c) Explore potential future options on reducing alcohol-related harm by keeping abreast of research, new technology and supply measures that can assist in supply reduction and improve community safety. | **Lead**: Alcohol Reference Group  
**Associated**: Dept. of Business, NT Police | Technology updates are discussed as part of Accord & Alcohol Reference Group meetings | Ongoing |
| 1.6 Establish an effective Liquor Accord to address harm and supply issues | Work with Department of Business to revitalise the Alice Springs Liquor Accord. The Accord to consider issues such as:  
 a) Patron and Licensee code of conduct  
 b) Updated Terms of Reference  
 c) Cultural awareness and RSA training  
 d) Supply and special events management  
 e) Other harm reduction measures. | **Lead**: Dept. of Business  
**Associated**: Licensees | A new Terms of Reference agreed by licensees. The Liquor Accord is leading to improved safety of patrons and a decrease in alcohol-related harms. | January 2016 |
| 1.7 Establish communication and engagement between the ARG and the Alice Springs Liquor Accord and stakeholders | Explore options that accommodate a way to share ideas, discuss issues and develop solutions to alcohol-related harms, between members of the Accord, Aboriginal organisations and other stakeholders. | **Lead**: ARG, Dept. of Business  
**Associated**: Liquor Accord members, Tangentyere, Congress, LAAC, ARG, AoD sector | An established mechanism that meets and allows two-way feedback for stakeholders. Feedback from licensees and other stakeholders that communication and engagement is effective and is achieving results. | June 2016 |
## Demand Reduction

### Goal Area Two: Promote Alice Springs as a harmonious community with cultural connectedness and pride

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<tr>
<td>2.1 Address alcohol misuse as a whole of community issue through social marketing and targeted community education</td>
<td>a) Develop a coordinated approach across sectors to participate in social marketing and community education.</td>
<td><strong>Lead:</strong> Dept. of Health, Dept. of Business <strong>Associated:</strong> AoD sector, Congress, LAAC, Tangentyere, Dept. of Education, NT Police</td>
<td>Evidence of change in risky drinking behavior and culture in Alice Springs Reduction in per capita - pure alcohol consumption levels and in alcohol related harms – provided through alcohol data reports.</td>
<td>March 2016</td>
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<td>b) Seek funds/resources to undertake a social marketing and community education campaign for Alice Springs. High priority areas include: • youth • the Impact of alcohol on brain development, including FASD.</td>
<td><strong>Lead:</strong> Dept. of Health, Dept. of Business <strong>Associated:</strong> AoD sector, Congress, LAAC, Tangentyere, Dept. of Education, NT Police, Dept. of Children and Families</td>
<td>A network/forum is in place that seeks agreement on community education and social marketing Resources obtained and delivered. A social marketing and community education campaign completed.</td>
<td>March 2016</td>
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<td>c) Maintain and build on the GoodSports program.</td>
<td><strong>Lead:</strong> GoodSports <strong>Associated:</strong> Alice Springs Sporting Clubs, Dept. of Business</td>
<td>Local Alice Springs sporting clubs are signed up and have achieved GoodSports accreditation</td>
<td>Commenced</td>
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<tr>
<td><strong>2.2</strong></td>
<td><strong>Encourage and allow Aboriginal leadership to provide solutions</strong></td>
<td>a) Work with the Aboriginal sector to investigate and establish a mechanism which allows a two-way communication between Aboriginal organisations and the ARG to discuss alcohol-related issues</td>
<td><strong>Lead</strong>: Dept. of Business &lt;br&gt; <strong>Associated</strong>: Aboriginal Organisations</td>
<td>An agreed mechanism is in place with Aboriginal organisations to discuss alcohol related issues.</td>
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<td>b) Promote and distribute broadly amongst relevant service providers the Alice Springs Grog Summit findings</td>
<td><strong>Lead</strong>: Congress &lt;br&gt; <strong>Associated</strong>: AoD sector</td>
<td>A wide distribution and increased participation in the Alice Springs Alcohol Summit</td>
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<td>c) Develop and grow, in conjunction with the Traditional Owners and Alice Springs Town Council, the understanding and acceptance of Alice Springs rules</td>
<td><strong>Lead</strong>: Lhere Artepe Aboriginal Corporation &lt;br&gt; <strong>Associated</strong>: Alice Springs Town Council; McDonald Regional Council; Central Desert Regional Council</td>
<td>Established agreed rules between parties and promote the rules amongst the community</td>
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</table>
Goal Area Three: Strengthen the capacity and capability of young people to live safely with alcohol and to make positive choices

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<tr>
<td><strong>3.1</strong> Foster healthy pregnancy and development in early childhood to reduce risk of addiction in later life</td>
<td>Advocate for the establishment and continuation of evidenced based pre natal, family, parent and early childhood programs targeted at building the capability of young people to be resilient, and to make better life choices in later life.</td>
<td><strong>Lead:</strong> Dept. of Health, Congress Associated: Dept. of Education, early childhood service providers.</td>
<td>Establishment of educational day care which targets children between 6 months to 3 years of age. Establishment of prevention and early intervention programs targeted at pregnant women &amp; parents.</td>
<td>Ongoing</td>
</tr>
<tr>
<td><strong>3.2</strong> Break the cycle of vulnerability to alcohol and substance misuse amongst young people, through prevention, and early intervention programs</td>
<td>a) Work with government to develop an agreed integrated youth service framework and an action plan that is fully resourced.</td>
<td><strong>Lead:</strong> Department of Chief Minister Associated: Youth Action Group Network, Youth Service Providers, Depts. of Children and Families, Education, Corrections, NT Police</td>
<td>An increase in school attendance and retention rate compared to 2014. A reduction in youth referred into alcohol &amp; substance misuse treatment programs.</td>
<td>January 2016</td>
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<td>b) Ensure youth service providers use the single all year round calendar of structured activities for young people in Alice Springs.</td>
<td><strong>Lead:</strong> Alice Springs Town Council Associated: Youth Action Group Network, Youth Service Providers</td>
<td>A practical system that allows individual providers to display their activities on a single calendar.</td>
<td>February 2016</td>
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<td>3.3</td>
<td><strong>Develop a best practice model for young people with a substance misuse problem who are at risk of contact with the justice system</strong>&lt;br&gt; An action research project trialing interventions and collaborative care for young people with complex intergenerational substance misuse problems and care and protection issues, including family care</td>
<td><strong>Lead:</strong> Dept. of Corrections&lt;br&gt; <strong>Associated:</strong> Dept. of Children and Families, Youth Service Providers, Dept. of Health</td>
<td>Family care model for young people at risk, with substance misuse problems is in place. A reduction of young people in contact with the justice system.</td>
<td>June 2016</td>
</tr>
<tr>
<td>3.4</td>
<td><strong>Develop within the justice system a coordinated response for young people with substance misuse problems and care and protection issues</strong>&lt;br&gt; Advocate to the Chief Magistrate/ and Deputy Chief Magistrate to put in place mechanisms within the justice system to enable a coordinated response for young people with substance misuse problems and care and protection issues, for example:&lt;br&gt; • rearranging the current court listings to create a specialist court list for young people&lt;br&gt; • improving information sharing processes across agencies and with the courts; and&lt;br&gt; • other alternative pathways which allows a coordinated response to tackling young people and families in need.</td>
<td><strong>Lead:</strong> ARG and Youth Services Network&lt;br&gt; <strong>Associated:</strong> Chief Magistrate and Deputy Chief Magistrate, Dept. of Attorney General &amp; Justice Dept. of Corrections, Children and Families, Youth Service Providers.</td>
<td>Reduction of young people entering/ re-entering the justice system&lt;br&gt; Established pathway/s are in place in the justice system which enable a coordinated response for young people with substance misuse problems and care and protection issues</td>
<td>June 2016</td>
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Goal Area Four: Improve Treatment and Care Pathways for People with Alcohol and Substance Misuse Problems

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<tr>
<th>Strategy</th>
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<tr>
<td>4.1</td>
<td>Develop an integrated framework for delivering coordinated alcohol and other drugs services in Alice Springs</td>
<td>a) Work with the Alcohol and Other Drugs sector and relevant Government Agencies in Alice Springs to develop an integrated AoD services framework for Alice Springs</td>
<td>Lead: Dept. of Health Associated: Alcohol and Other Drugs Sector, Dept. Corrections</td>
<td>An agreed framework in place that governs operations of the AoD sector in Alice Springs</td>
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<td></td>
<td>b) Establish a coordinated approach to referral and case management across service providers working with complex clients</td>
<td>Lead: Dept. of Health, Central Australian Health Services Associated: Alcohol and Other Drugs Sector</td>
<td>An agreed consistent approach on client referral and case management is in place. All AoD providers are adhering to it.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c) The redevelopment of the AoD service providers network in Alice Springs</td>
<td>Lead: Central Australian Health Services Associated: AADANT, Alcohol and Other Drugs Sector</td>
<td>The AoD service provider network is in place and meets regularly.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>d) Explore with each AoD service provider potential workforce development activities that could be shared and develop a joint program</td>
<td>Lead: Central Australian Health Services Associated: Alcohol and Other Drugs Sector</td>
<td>A shared workforce development is in place.</td>
</tr>
<tr>
<td>Strategy</td>
<td>How are we going to do it?</td>
<td>Partner(s)</td>
<td>Success</td>
<td>Timeframe</td>
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</tbody>
</table>
|          | e) Explore recruitment and retention strategies for AoD specialist staff, especially clinicians, Aboriginal AOD workers                                                                                                                                                    | **Lead:** Central Australian Health Services  
Associated: Alcohol and Other Drugs Sector | AoD service providers are attracting and retaining staff with the required skills.                                                              | March 2016 |
| 4.2      | **Work with government to include addressing family and domestic violence in an integrated response to Alcohol and Other Drugs Services**                                                                                                                                  |                                                                                                                                                          |                                                                                                                                         |           |
|          | a) Support the inclusion of the family and domestic violence sector in the AoD service providers network in Alice Springs                                                                                                                                                  | **Lead:** Dept. of Health,  
Associated: Alcohol and Other Drugs Sector, Domestic Family Violence Sector | The AoD service provider network is in place and meets regularly and includes family and domestic violence sector membership.                                                                         | May 2016 |
|          | b) Continue and grow service linkages between men’s behavior change and domestic violence and AoD services                                                                                                                                                               | **Lead:** Dept. of Health,  
Associated: Tangentyere, Domestic Violence Sector                                                                                         |                                                                                                                                         | February 2016 |
| 4.3      | **Improve options available in Central Australia for continuing care and aftercare, particularly for those returning from Alice Springs to remote communities**                                                                                                             | Work with the Alcohol and Other Drugs sector to develop a plan for coordinated aftercare / continuing care in Central Australia with a focus on:  
• A whole of family approach  
• Return to remote communities.                                                                                                  | An agreed plan is in place for coordinated aftercare in Central Australia.  
An increase in aftercare options, including a family approach, available to clients in Central Australia.                                       | June 2016 |
<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>4.4</td>
<td>Improved options for rehabilitation and aftercare accommodation</td>
<td>a) Support the development for a culturally appropriate, supported residential rehabilitation facility for families. <strong>Lead</strong>: Alcohol Reference Group <strong>Associated</strong>: Dept of Health, Australian Government, AoD Sector</td>
<td>Increased options for rehabilitation, particularly for families, in Alice Springs.</td>
<td>October 2016</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b) Advocate for appropriate supported accommodation for clients in continuing alcohol rehabilitation treatment. <strong>Lead</strong>: Dept. of Health <strong>Associated</strong>: CAAPU, DASA, Australian Government, AoD Sector</td>
<td>Increased aftercare accommodation options available in Alice Springs.</td>
<td>February 2016</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c) Explore the potential for residential therapeutic community at the Alice Springs Corrections Centre <strong>Lead</strong>: Dept Corrections <strong>Associated</strong>: Dept of Attorney General and Justice, Dept of Health</td>
<td>An established therapeutic residential community in place</td>
<td>April 2016</td>
</tr>
</tbody>
</table>
## Harm Reduction

### Goal Area Five: Making public areas safe places for everyone to use

<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>5.1</strong> Enhance return to country programs for visitors</td>
<td>Enhance return to country programs for visitors.</td>
<td>Lead: Dept. of Local Government and Community Services, Associated: DoB, Bush Bus, Aboriginal organisations, Dept. of Transport, Dept. of Chief Minister</td>
<td>A streamlined return to country program that allows visitors easy access to town services and ability to return to home community.</td>
<td>Commence November 2015</td>
</tr>
</tbody>
</table>
| **5.2** Address the issue of at risk and unsupervised young people in the town at night | In conjunction with strategy 3.2, develop a coordinated afterhours service model for youth at risk, including:  
• Advocate for a local youth afterhours crisis number that achieves a one-stop-shop response pathway for youth at risk.  
• Options to create and/or expand safe place(s) for young people to go when at risk. | Lead: Dept. of Chief Minister, Associated: Youth Action Group Network, Youth Service Providers Depts. of Children and Families, Education, Corrections, NT Police, Anglicare, Bush Mob, Alice Springs Town Council | A reduction in the number of young people who cause anti-social behavior incidences and in contact with the justice system. A coordinated service model is in place for youth at risk afterhours. | June 2016 |
<table>
<thead>
<tr>
<th>Strategy</th>
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<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
</tr>
</thead>
</table>
|                                                                         | b) Completion of a service mapping exercise and review of youth services model and funding                                                                                                                                  | **Lead:** Dept of Chief Minister  
**Associated:** Youth Action Group Network                                                                                       | An afterhours service for youth is operating in Alice Springs                                                                                                    | May 2016  |
|                                                                         |                                                                                                                                                                                                                           | **Lead:** NT Police  
**Associated:** Alice Springs Town Council, Tangentyere, AoD service providers, Dept of Housing | A streamlined coordinated response to intoxicated persons resulting in reduction in anti-social behavior and alcohol-related harm.                                                                 | Commenced |
| **5.3** Maintain and strengthen a coordinated response amongst organisations working with intoxicated people in public places | a) Working group in place and a strategy developed for a coordinated response including better information gathering and sharing of data, emerging hot spot areas and issues, intoxicated persons, and a referral system | **Lead:** Dept of Business  
**Associated:** NT Police, Tangentyere; DPM&C                                                                                           | Patrol services are meeting the needs of Alice Springs                                                                                                     | Ongoing   |
|                                                                         | b) Monitor and advocate for the ongoing provision of effective community patrol services in Alice Springs.                                                                                                                | **Lead:** Dept of Business  
**Associated:** NT Police, Tangentyere; DPM&C                                                                                           |                                                                                                                                                                                                       |           |
|                                                                         |                                                                                                                                                                                                                           | **Lead:** Dept. of Business  
**Associated:** NT Police, Alice Springs Town Council                                                                                      | Community education campaign on existing public space laws and alcohol targeted at locals and visitors is in place                             | March 2016|
|                                                                         |                                                                                                                                                                                                                           | **Lead:** Dept of Business  
**Associated:** NT Police, Alice Springs Town Council                                                                                      |                                                                                                                                                                                                       |           |
Goal Area Six: Work with remote communities and town camps to ensure local Alcohol Management Plans address issues impacting on Alice Springs

<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
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<th>Success</th>
<th>Timeframe</th>
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</thead>
</table>
| 6.1 Establish links with and between Alcohol Management Plans in remote communities and town camps | a) Gain agreement to share AMPs between remote communities and town camps  
b) Work with Department of Business to identify issues and strategies across AMPs requiring coordinated planning and discussion  
c) Identify and establish mechanisms to enable information sharing amongst other ARGs | **Lead**: Dept. of Business  
**Associated**: All relevant ARGs | Agreement reached between ARGs/communities and AMPs are being shared amongst ARGs/communities | May 2016 |
|                                                                           | a) Develop mechanisms for ongoing feedback and information sharing between the Tangentyere town camp research project and the Alice Springs ARG | **Lead**: Dept. of Business  
**Associated**: Tangentyere, ARG | Agreed partnership and participation in the town camps research project. The Alice Springs ARG abreast of the research project. | Commenced |
|                                                                           | a) Gain agreement to share AMPs between remote communities and town camps | **Lead**: Dept. of Business  
**Associated**: All relevant ARGs | Agreement reached between ARGs/communities and AMPs are being shared amongst ARGs/communities | May 2016 |
|                                                                           | a) Develop mechanisms for ongoing feedback and information sharing between the Tangentyere town camp research project and the Alice Springs ARG | **Lead**: Dept. of Business  
**Associated**: Tangentyere, ARG | Agreed partnership and participation in the town camps research project. The Alice Springs ARG abreast of the research project. | Commenced |
<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
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</thead>
<tbody>
<tr>
<td>being undertaken across town</td>
<td></td>
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<tr>
<td>camps</td>
<td>b) Establish protocols and systems for coordinated planning relating to alcohol issues</td>
<td><strong>Lead</strong>: Dept. of Business&lt;br&gt;<strong>Associated</strong>: ARGs, Dept. of Business</td>
<td>Agreed protocol and systems in place to address and manage town-wide</td>
<td>June 2016</td>
</tr>
<tr>
<td></td>
<td>and strategies that impact on the wider Alice Springs community that require a town-wide</td>
<td></td>
<td>alcohol issues.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>response</td>
<td></td>
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<tr>
<td></td>
<td>c) Support the development and activation of relevant strategies arising from the</td>
<td><strong>Lead</strong>: Dept. of Business&lt;br&gt;<strong>Associated</strong>: ARG, Dept. of Chief Minister</td>
<td>Strategies to reduce alcohol harms, from the town camp project are</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>Tangentyere town camp alcohol management planning project</td>
<td>(Office of Aboriginal Affairs and the Town Camp Taskforce), Dept. of</td>
<td>being supported and progressed</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Housing, Tangentyere Council and relevant service providers and other</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Government Agencies</td>
<td></td>
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</table>
## Governance, Monitoring and Evaluation

### Goal Area Seven: Effective governance and evaluation of the Alcohol Management Plan

<table>
<thead>
<tr>
<th>Strategy</th>
<th>How are we going to do it?</th>
<th>Partner(s)</th>
<th>Success</th>
<th>Timeframe</th>
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</thead>
</table>
| 7.1 **Establish effective governance of the Alice Springs Alcohol Management Plan** | a) Active participation and engagement of **ARG members:**  
  - In regular ARG meetings,  
  - With community members and stakeholder groups regarding the AMP,  
  - Two-way communication between the ARG members and the community to support reducing alcohol-related harm,  
  - Regular reviews and updates of strategies in the AMP at each ARG meeting, to include emerging alcohol-related harms and incidents; and  
  - Public promotion of the ARG and communication options. | **Lead:** Dept. of Business  
**Associated:** ARGs | Compliant with the Terms of Reference, meet at least quarterly.  
An active and relevant Terms of Reference  
Continuation of regular updates from relevant stakeholders to the ARG. | Commenced |
| 7.2 **Establish a clear process for ongoing review and evaluation of the AMP that is accountable to government** | a) Establish a review process which identifies and highlights any areas that need improvement  
  b) Ongoing monitoring of the AMP at regular ARG meetings | **Lead:** Dept. of Business  
**Associated:** ARG members | AMP is responsive and adapts to emerging harms and to what is working/ not working on the ground  
Commitment and support of Secretariat service by the Department of Business | Every June  
Ongoing |
<table>
<thead>
<tr>
<th>Strategy</th>
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<th>Success</th>
<th>Timeframe</th>
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<tbody>
<tr>
<td>and residents of Alice Springs.</td>
<td>c) Bi-annual alcohol data reports provided to the ARG</td>
<td></td>
<td>Established a data schedule to collect quantitative data which is presented by the DoB to the ARG</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>d) Provide regular feedback to government, stakeholders and residents of Alice Springs regarding the AMP</td>
<td></td>
<td>Report on outcomes of the AMP and against each Action made available to the public</td>
<td>Ongoing</td>
</tr>
<tr>
<td></td>
<td>e) Commitment to a full bi-annual evaluation of the AMP by the ARG and Department of Business</td>
<td></td>
<td>A formal review/evaluation of the AMP takes place every 2 years</td>
<td>March 2016</td>
</tr>
</tbody>
</table>
**Attachment A**

**Alice Springs Alcohol Reference Group Members**

<table>
<thead>
<tr>
<th>Organisation</th>
<th>Name</th>
<th>Sector representing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alice Springs Town Council</td>
<td>Mayor Damien Ryan (Chairperson)</td>
<td>Alice Springs community</td>
</tr>
<tr>
<td><strong>Membership</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lhere Aretepe Aboriginal Corporation</td>
<td>Michael Liddle Supported by David Kenny</td>
<td>Traditional Owners</td>
</tr>
<tr>
<td>Central Australian Aboriginal Congress</td>
<td>John Boffa</td>
<td>Primary Health and Indigenous Health</td>
</tr>
<tr>
<td>Central Australian Aboriginal Alcohol Programs Unit</td>
<td>Eileen Hoosan Supported by Philip Allnut</td>
<td>Alice Springs Non-Government Alcohol and Other Drugs Services</td>
</tr>
<tr>
<td>Alice Springs Women's Shelter</td>
<td>Dale Wakefield</td>
<td>Alice Springs women, children and families impacted by alcohol related family violence</td>
</tr>
<tr>
<td>Central Australian Tourism Association</td>
<td>Jeff Huyben</td>
<td>Tourism</td>
</tr>
<tr>
<td>Chamber of Commerce</td>
<td>Kay Eade</td>
<td>Alice Springs business representative</td>
</tr>
<tr>
<td>Australian Hotels Association NT</td>
<td>Di Loechel</td>
<td>Alice Springs Hotels/Licensees</td>
</tr>
<tr>
<td>Liquor Stores Association</td>
<td>Matthew Osbourne Kay Attard</td>
<td>Alice Springs stores/supermarkets selling liquor</td>
</tr>
<tr>
<td>Clubs NT Association</td>
<td></td>
<td>Alice Springs licensed clubs</td>
</tr>
</tbody>
</table>
Attachment B

Alice Springs Alcohol Reference Group Terms of Reference

The Alcohol Reference Group (ARG) is an advisory group made up of members from representative stakeholder groups and organisations with an interest in alcohol management and reducing alcohol related harms in Alice Springs.

The Alice Springs Alcohol Management Plan (AMP) has a focus on supply, demand and harm reduction strategies to address alcohol issues which impact on the whole township of Alice Springs. The primary role of the ARG is to provide community and industry expertise, advice and input into the ongoing development, implementation monitoring, and review of the Alice Springs AMP.

The ARG will be chaired by a chairperson and comprise a core membership that will be appointed by invitation from the Minister. Others may be appointed if approved by the consensus of a minimum of eight of the ten members. The Chair will be the only public spokesperson for the Alcohol Reference Group, unless the Chair seeks consensus for another ARG member to act as a spokesperson on his/her behalf. The Terms of Reference and membership of the ARG will be reviewed every two years, with the first review to be undertaken by March 2016.

The ARG will meet at least quarterly and decisions will be made by consensus. Where agreement cannot be met, a vote will be taken with eight out of ten members having to agree. Records of meetings will be published and made publicly available.

The ARG will:

- provide the principal avenue for community groups and individuals to comment on the implementation and impact of the Alice Springs AMP;
- oversee the development, implementation and progress of the AMP;
- monitor the progress and effectiveness of the AMP in addressing alcohol related harms, through the provision of regular reports on alcohol related data and progress reports on AMP strategies;
- provide a mechanism for progress about the Alice Springs AMP to be disseminated to the community;
- meet regularly to maintain an overview of strategies in the AMP and any emerging alcohol harm issues in Alice Springs;
- provide advice and comment to Government and the Licensing Commission/Authority as appropriate on any activities initiated in relation to the Alice Springs AMP;
- review strategies contained in the AMP and recommend changes that may include adding additional strategies to the AMP that would reduce alcohol related harm throughout the Alice Springs community and;
- at least every two years undertake a formal review of the AMP and the effectiveness of its strategies in reducing alcohol related harms and consult with the community and stakeholders on any suggested changes to improve the AMP.